



**RISK
BEYOND
2020**

ERMA
INTERNATIONAL
CONFERENCE
ON ERM



Risk Beyond: _____
Reimagine the Future

**7-10th
DEC
2020**



DAY 1 (December 7, 2020)

08.30 - 09.00	Registration
09.00 - 09.10	Welcoming Delegates MC
09.10 - 09.30	Video Opening Dr. Antonius Alijoyo Chair of ERMA
09.30 - 10.15	Keynote 1 “Governance Reimagined: Organizational Design, Risk and Value Creation” Most organizational leaders only partially understand the factors that affect the amount of value created in their activities. Thus, they sometimes under-deliver the potential to achieve their objectives and serve their target audiences. This session will discuss how the organization could put themselves on the right path toward re-governing and redesigning strategies, generating new and better processes, and improving those values by altering the external perception of risks. Mr. David Koenig, who is also the author of the award-winning book “Governance Reimagined”, will highlight how organizations could understand some of the factors destroy value, but most importantly, how new value can be created in these dynamic economic times. David R. Koenig Founder and Principal of the DCRO (Director and Chief Risk Officer) USA Host: Colin Adams Vice President of Asia Pacific Cardno International Development Australia
10.15 - 10.30	Break

10.30 - 12.00	<p>Panel Discussion 1 How to address the complexities of our Emerging Future?</p> <p>When organizations attempt to resolve problems within the ‘chaos zone,’ often using simple logic and keeping other inputs or outputs constant, they end up with a confusing mess. Complexity might increase while the organizations and people want to adapt, grow, and be agile. On the other side, if they want efficiency and improved productivity, then complexity must decrease. Reimagining is often the best way forward in these cases.</p> <p>Prof. Chuang-Chun Chiou will share his first-hand experience on Thailand’s success in dealing with the Covid-19 pandemic, where transparency of information, quick responses, and effective measures play an essential role in addressing the pandemic.</p> <p>On the other hand, Ms. Sri Rahayu will add her perspective on how the emerging future could add the complexities in terms of the competing demand, protecting citizens and ensuring fair markets, while also allowing innovation and businesses to flourish. Ms. Rahayu will explain that by asking critical questions and adopting five principles—adaptive regulation, regulatory sandboxes, outcome-based regulation, risk-weighted regulation, and collaborative regulation—regulators and policymakers will balance the competing demands brought about by technological advancements.</p> <p>Last but not least, IFC’s Corporate Governance Lead for East Asia and Pacific, Mr. Roman Zyla, will focus on his insights on significant governance trends, and consideration of its potential implications, and how to reimagine corporate governance could tackle the complexities of the future by addressing related areas of enterprise risk.</p> <p>Prof. Chuang Chun Chiao, PhD Professor of Department of Industrial Engineering and Enterprise Information at Tunghai University Taiwan</p> <p>Sri Rahayu Partner at Rahayu & Partners, in Association with HFW Indonesia</p> <p>Dr. Roman Zyla Corporate Governance Lead for East Asia and the Pacific IFC - Worldbank</p> <p>Host: Prof. Sonny Priyarsono Professor in Economics, Bogor Agricultural University, Indonesia Chairman of Academic Advisory Boards, CRMS Indonesia</p>
12.00 - 12.15	<p>Closing Day 1</p>

DAY 2 (December 8, 2020)

Breakout session 1

08.30 - 09.00	Registration
09.00 - 09.05	Welcoming Delegates Host
09.05 - 10.35	<p>Session 1 Risks Trend in the Past vs. Now vs. Future</p> <p>The risk landscape is changing fast. Every day's headlines bring new reminders that the future is on its way. New risks are around every corner, and its timely response strategies become much more critical.</p> <p>Global Risk Report 2020, published by World Economic Forum, stated that the impact and likelihood of environmental risks such as climate action failure and the societal risks are the greatest top four among any other risks. As an expert in climate risk management, Mr. Yves Guerard will share his perspective on the state of environmental failures the world has been facing and what decision-makers should do to assess better, adapt to, and mitigate the physical risks of climate change. While Mr. Guerard addresses the environmental area, Mr. Brian Kraft will share his standpoint on societal risk management such as human rights, modern slavery, and stakeholder and community engagement.</p> <p>To enrich the discussion, Mr. Ricardo Saludo will discuss how the public sector initiatives could help anticipate and mitigate these risks trends by developing a reform agenda in which extraordinary leadership from politicians and civil servants will play a critical role in manifesting this agenda.</p> <p>Yves Guerard PhD Climate Risk Expert and former Secretary-General of the International Actuarial Association Canada</p> <p>Brian Kraft Principal Consultant of Human Rights for Ndevr Environmental Consultancy Australia</p> <p>Ricardo Lirag Saludo President and CEO of Center for Strategy, Enterprise, and Intelligence (CenSEI) The Philippines</p> <p>Host: Fadjjar Proboseno Former Manager of Risk Advisory Department and a Manager of Internal Audit Department at Astra International Chairman of Risk Resolution Consultancy, Indonesia Chairman of Indonesia Professional Audit and Control Association (IPACA)</p>
10.35 - 10.45	Break

Session 2

Shifting Management Paradigm: Sense and Respond

An organization that does not trust its ability to predict what needs to be doing can no longer rely on planning, process designs, hierarchies of authority, command, and control. Instead of focusing on operational excellence to efficiently make and sell products and services that customers were predicted to want, an adaptive enterprise must be designed to sense and respond effectively to what is actually happening.

Mr. Akio Hoshino will share examples of financial services companies who have been able to respond to the future's challenges by, for example, increasing their secure communication bandwidth capacity, adopting flexible cloud infrastructure. In general, Mr. Hoshino will emphasize that technology must become a strategic enabler of the business. This paradigm shift must be addressed by a new kind of collaboration between the insurance industry and its technology partners.

On the other side, Mr. Mahardhika will address how the paradigm shift in technology and digitization affects companies' supply chain and how the holistic shift from traditional supply chain practices to a digitized approach will require excellent strategic planning and execution besides also strong leadership.

10.45 - 12.15

Akio Hosino

Standing Advisor of Nisshin Fire & Marine Insurance Co. Ltd.
Japan

Nyoman Mahardika

Senior Vice President. Head of Supply Chain, Manufacturing, Caps Business & PMO Innovation at Brand's SUNTORY
Thailand

Isnaeni Achdiat

Managing Partner for Indonesia Market, Ernst & Young Consulting
Risk Advisory Group Leader, Ernst&Young Indonesia

Host: Sanjeev Gathani

ERMA Country Director for Singapore

DAY 2 (December 8, 2020)

Breakout session 2

13.30 - 14.00	Registration
14.00 - 14.05	Welcoming Delegates Host
14.05 - 15.35	Session 3 Re-imagine the Future of Higher Education Among the new learning models that institutions will have to contend with; i.e., nano- and micro-degrees, competency-based programs, expanded online options, portable and standards-based credentials, institutional collaboration and partnership, institutions need to architect their learning ecosystems for learners and instructors in order to be able to compete with the pace of digitalization. Three Professors from three prominent universities in Asia, Africa, and Europe will share their perspective on what is “the face” of the global higher education industry will look like in the future, considering digital disruption, rapid change in technology, and other disruptive events, i.e., the global pandemic. Prof. Dr. Arif Satria, SP, MSi Rector of IPB (Bogor Agriculture University) Indonesia Prof. George N. Njenga, PhD Dean of Strathmore University Kenya Prof. Stanislav Furta, PhD Director of Physical and Mathematical Science, ShFM RANEPА Russia Host: Dr. Miryam L. Wijaya Risk Expert and Doctor of Economics, Faculty of Economics, Parahyangan Catholic University, Indonesia Member of Academic Advisory Boards, CRMS Indonesia
15.35 - 15.45	Break

15.45 - 17.15

Session 4

How to be ready when unpredictable risks happen out of nowhere?

Unpredictable risks might occur at a considerably low-frequency, is sudden, and carries high-impact; hence it is often considered as the “unknown unknowns”. Organizations need to build their resilience and agility to deal with this.

The session will be focusing on how risk-management needs to evolve to meet the needs of the highly unpredictable and dynamic environment.

Mr. Paul Dudley will share his experience on how London is coping with the most recent “unknown unknowns” – COVID-19 - from the perspective of Business Continuity Management.

On the other hand, Mr. Peter Verhezen will discuss how proper data governance strategies and tools are being prioritized to address these unpredictable challenges. The emphasis will be on leaders, as they will need a thorough understanding of how to implement a sound data governance strategy in order to build an agile and resilient company.

Further, to fully embrace the new era, people must keep their minds open to new ideas and be willing to challenge old orthodoxies. Mr. Apanisile will address the relevance of having the “correct” risk attitude across the companies to be able to fully embrace the opportunities the new era has been brought on.

Paul Dudley

Corporate Risk Manager, City of London Corporation
Board Member of ALARM Risk Association
United Kingdom

Prof. Peter Verhezen PhD

Global Strategy & Business in Asian Emerging Market University of Antwerp Visiting Prof. University of Melbourne
Principal of Verhezen & Associates Ltd
Belgium

Samuel Temitope Apanisile

Cognition Performance Advisor of Sense Making System
ERMA Regional Director for West Africa
Nigeria

Host: Marc Schaedeli

Chief Executive Officer of The Consulting Group AG (TCG)
Switzerland

DAY 3 (December 9, 2020)

Breakout session 3

08.30 - 09.00	Registration
09.00 - 09.05	Welcoming Delegates Host
09.05 - 10.35	<p>Session 5 Values and the Future of Business</p> <p>Nowadays, millennials already account for over two-thirds of the entire employee base in large corporations, and it is predicted that they will account for 75% of the global workforce by 2025. Relative to their predecessors, millennials have a different view of how work should get done, and they come into the workforce with a different set of expectations. These three millennials will share their perspective on how the young generation perceives and reimagine “the future” and what should be done to face the “future.</p> <p>Ms. Tracy Fabiola, founder of an Indonesian start-up that won a major prize at Alibaba GET Global Challenge 2020, will share her views on what the future has in store for the millennials and how they should gear themselves up to be ready to embrace the future. Mr. Aldi Ardilo, founder and CEO of an IT start-up, will share his view on the criticality of Data Governance in the era of digitalization and how and what millennials should do to prepare themselves to embrace this challenge. On the other hand, Ms. Esther Roseline will deep dive into what implication the future could bring for the legal, compliance, and internal audit functions, and what kind and how far these functions needs to transform to be able to keep up with the challenge.</p> <p>Tracy Fabiola CEO and Co-Founder HiPajak (Start-Up) as First Winner of Alibaba GET Global Challenge 2020 Indonesia</p> <p>Aldi Ardilo CEO and Founder CyberWhale (Start-Up) Indonesia</p> <p>Esther Roseline Fraud Analyst & Co-Founder of Kontrakmu.com (Start-Up) Indonesia</p> <p>Host: Nitha Pricillia Program Director CRMS Indonesia</p>
10.35 - 10.45	Break

Session 6

Future Economic System: Move Towards Hybrid Economy and Create Collaborative Commons

In the context of a severe economic crisis, with social inequalities reaching disproportionate levels, an extremely serious environmental crisis and political transformation, a collaborative commons economy can add its potential to a cooperative, social and solidarity economy and provide an opportunity to transform the prevailing economic system. It can operate in synergy with an economy based on small and medium enterprises and cooperatives, more committed to covering the basic needs of the majority of the population and more inclusive and democratic in the distribution of benefits.

10.45 - 12.15

Imelda Tiong Son - Trust Tech to Turn Around

President and CEO of Opal Portfolio Investments (SPV-AMC) Inc
The Philippines

Dr. Suryani Motik - Small Business Collaboration: Drive Forward Change

Chair of HIPPI (Himpunan Pengusaha Pribumi Indonesia) and Vice Chair of Indonesia Chamber of Commerce (KADIN)
Indonesia

Martha Adeline - Blockchain: Collaboration with Others Parties

Director, Corporate and Institutional Banking at Standard Chartered Bank
New York
USA

Host: Bernardus Dwita Pradana

Advisor on Risk Management
The Audit Board of The Republic of Indonesia (BPK-RI)

DAY 3 (December 9, 2020)

Breakout session 4

13.30 - 14.00	Registration
14.00 - 14.05	Welcoming Delegates Host
14.05 - 15.35	<p>Session 7 Reposition Today and Create Tomorrow</p> <p>As business strategies continue to evolve, organizations will need to take deliberate action to prioritize resilience and not just focus on efficiency if they want to succeed in their strategic ambitions. Organizations need to reimagine both the workforce and work design to be resilient — and to be able to sense and respond to change, repeatedly and at scale.</p> <p>The way we live, work, communicate, socially interact, and educate our children has drastically changed in just a couple of short weeks. And one of the impacts of these changes is that we are more reliant on digital technology than ever. Mr. Pierre Noel will discuss how to build digital resilience for creating organization's tomorrow.</p> <p>On the other hand, Mr. Lim Tong Kang will share a case study on how the energy utility company must become resilient in the context of multiple disruptive events. The businesses need to be very well prepared to deal with the impacts of authentic levels of disruption. The greater flexibility system, delivered through digital and emerging technologies, will be critical to optimizing grid resilience in a cost-effective and timely manner and adapting to the fast changes.</p> <p>Further, Mr. Mostafa Ramzy will share his experience on how to transform the organization into the World Class Company by maximizing its resilience while at the same time leveraging difficult-to-replicate assets and capabilities; companies can create transformative new business models and gain the advantage.</p> <p>Pierre Noel Managing Director, EMEA at ISTARI United Kingdom</p> <p>Lim Tong Kang Chief Risk Officer of Tenaga Nasional Berhad Malaysia</p> <p>Mostafa Ramzy Enterprise Risk Management Advisor of Abu Dhabi National Oil Company (ADNOC) United Arab of Emirates (UAE)</p> <p>Host: Irwan Habsjah Commissioner PT Bank Tabungan Pensiun Nasional Indonesia</p>
15.35 - 15.45	Break

Session 8

Think in Terms of What if?

Every decision-making context – product development, marketing, finance, investment, strategic planning, human resources, policy – faces the challenge of responding to external factors: economic, social, political, technological, or environmental. Successful organizations operate from a proactive rather than a reactive position by having a thorough review of “what-if” situations, with potential courses of action created for each. Preparing for various shifts in advance gives the organization a head start on the possible outcomes. Conversely, the organization that hasn’t adequately prepared is caught flat-footed by change and ultimately compromises its competitive advantage.

To keep pace with a dynamic industry, organizational change is more than just an option. All organizations, at one time or another, face substantive modifications to some aspect of their business. Mr. Didier Odorico will share his experience in imagining new ways of business to embrace the dynamic future.

While Mr. Mahmoud Elbagoury will share how to use scenario planning as a tool for managing audit risks in the planning and conducting of internal audit, it is used to minimize the risk of undetected errors and obtain reasonable assurance about the reliability of audit evidence.

15.45 - 17.15

Didier Odorico

Director of Risk Management Tetra Pak
Switzerland

Mahmoud Elbagoury

CAE of Union Group and Principal of Egyptian Institute of Directors (EIoD)
Egypt

Robert E Logie*

President and Chief Executive Officer
PT AIG Insurance
Indonesia

Host: Alan Simmonds

Co-Founder and Director of GDPR 360, Key Contributor to COBIT 5
ISACA, Cyber Risk Expert
United Kingdom

DAY 4 (December 10, 2020)

08.30 - 09.00	Registration
09.05 - 09.50	<p>Keynote 2 Built for a New Era - GRC Perspectives</p> <p>Over the past three decades, GRC has evolved in response to a number of large-scale macroeconomic events, as well as the business and regulatory changes they precipitated. In doing so, GRC has continually adjusted its core focus and expanded the scope of risk it covers. Today, companies face more significant uncertainty in a wide array of new and emerging risks. The ever-evolving globalization of competitive markets exposes many organizations to a new breed of risks, many of which were not planned for, nor could have even been anticipated.</p> <p>In this session, Mr. Canfield will deliver a keynote speech on the future-oriented GRC approach that can support organizations in multiple ways. GRC is entering a new phase in its development, focused on continual monitoring and responsiveness, business decision support, and improved shareholder value.</p> <p>Charles T. Canfield Global Lead IFC Corporate Governance - World Bank Group USA</p> <p>Host: Rasika Mohan Expert in Business Strategy, Innovation and Sustainability Former Senior Manager at Cardno International Australia</p>
09.50 - 10.00	Break

10.00 - 11.30	<p>Panel Discussion 2 Taking a Higher Degree of Controls in Creating our Future</p> <p>At this moment, boards of directors, investors, and C-suite executives worldwide are thinking a lot about the future—a process that includes assessing their functional leaders.</p> <p>Change is inevitable, but it's not out of your control. Inevitably there will be different attitudes to both risk and opportunity amongst trustees, so you must tease out the possible implications of any actions you decide to take. There will be more conversations about the role of the corporation as expectations grow for companies to define their purpose and balance the interests of their broader stakeholder group</p> <p>Colin Adams – Controlling ESG Issues Vice President – Asia Pacific Cardno International Development Australia</p> <p>Pri Notowidigdo – Increasing Control Focus on Talent and Talent Management Top-Notch Executive Head-Hunter Former Board Member of CIMB Niaga Indonesia</p> <p>Fay Feeney - Board Leadership; Approaches to a Sustainable Risk Culture CEO of Risk for Good and Digital Whisperer USA</p> <p>Saloon Tham* Chief Executive Officer Tokio Marine Thailand</p> <p>Host: Rasika Mohan Expert in Business Strategy, Innovation and Sustainability Former Senior Manager at Cardno International Australia</p>
11.30 - 12.00	<p>Closing Remarks Dr. Antonius Alijoyo Chair of ERMA</p>

**Some speakers and topics are subject to confirmation. The organizer retains the right to change, add and modify the speaking panel and topics configuration without prior notification.*

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